

# Action Plan

## Grantee: North Carolina-NCORR

### Grant: B-16-DL-37-0001

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|                                 |                       |
|---------------------------------|-----------------------|
| <b>LOCCS Authorized Amount:</b> | \$ 236,529,000.00     |
| <b>Grant Award Amount:</b>      | \$ 236,529,000.00     |
| <b>Status:</b>                  | Reviewed and Approved |
| <b>Estimated PI/RL Funds:</b>   | \$ 0.00               |
| <b>Total Budget:</b>            | \$ 236,529,000.00     |

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### Funding Sources

#### No Funding Sources Found

### Narratives

#### Disaster Damage:

Hurricane Matthew began as a Category 5 storm in the Caribbean, before hitting the coast of North Carolina (the State) on October 8, 2016. Fifty counties in North Carolina were declared federal disaster areas with historic communities in eastern North Carolina like Princeville, Kinston, Lumberton, Goldsboro, Fayetteville, and Fair Bluff experiencing catastrophic damages. Matthew lingered along the North Carolina coast for several days, causing rivers and their tributaries to swell and ultimately overflow into adjacent communities. Over a three-day period, central and eastern parts of North Carolina were inundated with rain, and 17 counties set new records for rain and flooding. Five river systems, the Tar, Cape Fear, Cashie, Lumber, and Neuse Rivers, flooded, remaining at flood levels for two weeks.

After Matthew passed, the State assessed the damage and documented that Matthew's impact was devastating, significantly impacting residents in eastern and central North Carolina and causing catastrophic losses in the housing, business, public infrastructure, and agricultural sectors. More than 800,000 families lost power from Matthew, resulting in millions of dollars in food cost losses for families whose food needed to be frozen or refrigerated. In total, 3,744 individuals needed to be moved to shelters, and 77,607 households applied for Federal Emergency Management Agency (FEMA) emergency assistance.

When FEMA completed its analysis of impacts on housing stock, 34,284 households had evidence of flood damage and nearly 5,000 homes had major to severe damage, many of which were located in rural communities, where not only the home but also the farm and livestock were impacted and/or lost. The State estimated that more than 300,000 businesses experienced physical and/or economic impacts from the storm, including many small "mom and pop" businesses located in small rural communities. Matthew's impact on the agricultural industry was particularly hard hit, as the industry has a significant presence in driving the local economy in eastern North Carolina, where the State is among the leaders in the nation in livestock and crop production. North Carolina's farms, including many small multi-generational family farms, along with the firms that provide materials needed to grow livestock and produce crops and food producers that take these products to market, lost tremendous amounts of inventory, livestock, and crops, with millions of dollars of the losses not covered by United States Department of Agriculture (USDA) programs. The impact on communities was also catastrophic, with public buildings, parks, schools, roads, water and wastewater systems, and other public infrastructure heavily impacted. Portions of the interstate system closed in some cases for up to 10 days. In total, the State estimated that Matthew's total economic impact was roughly \$2 billion.

#### Recovery Needs:

The Impact and Unmet Needs Assessment within this Action Plan represents the third analysis of unmet needs in the State of North Carolina following Hurricane Matthew. It presents damage estimates as of October 15, 2017, roughly one year after the flooding occurred. Under Substantial



Amendment 10, the State used the most recent State damage inspection data, Small Business Administration (SBA), Federal Emergency Management Agency (FEMA) and National Flood Insurance Program (NFIP) data to reevaluate unmet needs specifically related to owner-occupied housing, rental housing, and infrastructure. Reanalysis of the owner-occupied and rental housing unmet need under Substantial Amendment 10 indicates that the housing unmet need remains largely unchanged when compared to initial housing unmet need estimates. Through reanalysis of the infrastructure unmet need under Substantial Amendment 10, the State found that the infrastructure unmet need has decreased significantly when compared to the initial infrastructure unmet need estimates. The reanalysis highlights that additional Federal Obligations have been made through the FEMA Public Assistance (PA) program to address infrastructure unmet needs since the initial estimates were calculated in October 2017. Additionally, a considerable amount of funding from the State has been awarded and spent to address the match for federal disaster programs related to infrastructure recovery. Based on the reevaluation, North Carolina's current unmet recovery needs for Hurricane Matthew total \$777,374,146.

Under Substantial Amendment 10, funding allocated to CDBG-DR activities will address owner-occupied housing, rental housing and economic (small business) unmet need, representing 89% of the total unmet recovery needs. The State has also identified an additional need for public services to support recovery efforts, with an estimated need of \$36,248,561. Public Housing and Infrastructure represent 11% of the total unmet recovery need (\$85,661,799). In consideration of the significant owner-occupied housing, rental housing and economic recovery need, funding allocations for public housing and Infrastructure are being reallocated to the State's CDBG-MIT program under Substantial Amendment 10. Refer to the State's Mitigation Action Plan for more details on these activities and any additional unmet needs analyses. The decrease noted in infrastructure unmet need further supports the State's decision to focus CDBG-DR funding on the significant unmet need that remains for owner-occupied housing, rental housing, and economic recovery.

Since the publication of the State's initial Unmet Needs Assessment in the Spring of 2017 and subsequent amendments, the State has focused recovery actions in four areas:

1. Beginning to design housing programs focused on the findings of the State's initial Unmet Needs Assessment and centered around the needs of low to moderate-income persons and housing recovery in the most impacted communities and counties;
2. Completing the State's 50-county planning process to determine how to best align and structure the Community Recovery Program/Infrastructure Recovery Program with information and projects developed through this bottom-up community planning process;
3. Working with FEMA to ensure that damages to public infrastructure were captured; and
4. Working to confirm that the Matthew impacts on small businesses and the agricultural sector are being addressed through state, local, and other funding and activities outside of CDBG-DR.

As a result, the current reevaluation of unmet needs has validated that the State's prior Unmet Needs Assessment remains valid as housing recovery remains a significant unmet need. The public infrastructure and facilities focus of the Unmet Needs Assessment has been updated to reflect the increase in FEMA Public Assistance obligations that are in line with initial estimates and projections. In the Economic Recovery section, as shown by previous SBA data analysis, it remains possible that small businesses and agricultural enterprises in eastern and central North Carolina may continue to need assistance.

The analysis presented in the initial Unmet Needs Assessment, particularly for housing and vulnerable populations in most impacted communities, remains particularly relevant and is included in this revised analysis as it is unchanged and is a key component for the overall program design.

As part of this Action Plan Amendment, the State of North Carolina has made it a priority to focus on continuing to assist low- and moderate-income families who experienced severe flooding and saw their homes and communities impacted by Matthew. Therefore, the funding priorities in this Action Plan Amendment emphasize housing and supportive public service needs with the majority of this allocation going to housing recovery and housing assistance programs. The State understands that community health is not just about rebuilding homes but Hurricane Matthew CDBG-DR Action Plan 9 restoring the basic fabric of neighborhoods and ensuring future economic health. Therefore, the State is also providing funding to assist small businesses and farmers struggling to get back on their feet and ensuring that, as the planning process is complete, projects to rebuild and make more resilient communities can occur.

## Project Summary

| Project # | Project Title                  | Grantee Activity # | Activity Title                           | Grantee Program |
|-----------|--------------------------------|--------------------|--|-----------------|
| 101       | Administration (5%)            | 999ADM1001         | NCDOC - State Administration             |                 |
|           |                                | 999ADM1002         | NCORR - State Administration             |                 |
| 102       | Planning & Capacity            | 999PLN9101         | NCDOC - General<br>Planning/TA           |                 |
|           |                                | 999PLN9102         | NCORR - General<br>Planning/TA           |                 |
| 103       | Homeowner Recovery Program     | 155HRB1101         | Robeson - Homeowner Rehab                |                 |
|           |                                | 155HRB1102         |  |                 |
|           |                                | 999HRB1101         | NCORR - Homeowner Rehab                  |                 |
|           |                                | 999HRB1102         |  |                 |
| 105       | Small Business Recovery        | 999SBA7101         | Sm Bus Loan & Grant -<br>Carolina Sm Bus |                 |
|           |                                | 999SBA7102         |  |                 |
|           |                                | 999SBA7104         | Sm Bus Loan & Grant - NC<br>Comm Dev     |                 |
|           |                                | 999SBA7105         | Sm Bus Loan & Grant - Self<br>Help CU    |                 |
|           |                                | 999SBA7106         |  |                 |
| 107       | Multi-Family                   | 051MFM1801         | Cumberland Co. - McArthur<br>Park II     |                 |
|           |                                | 155MFM2401         | Lumberton - Wind Crest SR<br>HSG         |                 |
| 9999      | Restricted Balance             |                    | <i>No activities in this project</i>     |                 |
| DELETED-  | DELETED-ACTIVITIES (Temporary) |                    | <i>No activities in this project</i>     |                 |



# Activities

**Project # /** 101 / Administration (5%)

**Grantee Activity Number:** 999ADM1001

**Activity Title:** NCDOC - State Administration

**Activity Type:**

Administration

**Project Number:**

101

**Projected Start Date:**

08/15/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Not Applicable (for Planning/Administration or Unprogrammed Funds only)

**Benefit Report Type:**

NA

**Ancillary Activities**

None

**Proposed budgets for organizations carrying out Activity:**

**Responsible Organization**

NCDOC

**Organization Type**

State

**Proposed Budget**

\$ 1,175,000.00

**Location Description:**

Statewide

**Activity Status:**

Under Way

**Project Title:**

Administration (5%)

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 1,175,000.00

**Most Impacted and Distressed Budget:** \$ 940,000.00

**Other Funds:** \$ 0.00

**Total Funds:** \$ 1,175,000.00



**Activity Description:**

On July 1, 2020, formal administration of the Hurricane Matthew CDBG-DR grant was transferred to NCORR. Prior to this, the Department of Commerce was the grant administrator. Funds under this activity are used for grant administration costs prior to the transition as well as monitoring costs related to the Small Business program.

**Environmental Assessment:** EXEMPT

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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**Grantee Activity Number: 999ADM1002**

**Activity Title: NCORR - State Administration**

**Activity Type:**

Administration

**Project Number:**

101

**Projected Start Date:**

08/12/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Not Applicable (for Planning/Administration or Unprogrammed Funds only)

**Benefit Report Type:**

NA

**Ancillary Activities**

None

**Proposed budgets for organizations carrying out Activity:**

**Responsible Organization**

NCORR

**Organization Type**

State Agency

**Proposed Budget**

\$ 10,651,450.00

**Location Description:**

Statewide

**Activity Description:**

Funds will be used by North Carolina Office of Recovery and Resiliency for the cost incurred for general operations for the implementation of the CDBG-DR program.

**Environmental Assessment:** EXEMPT

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Status:**

Under Way

**Project Title:**

Administration (5%)

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 10,651,450.00

**Most Impacted and Distressed Budget:** \$ 8,521,160.00

**Other Funds:** \$ 0.00

**Total Funds:** \$ 10,651,450.00



**Environmental Reviews:** None

**Activity Supporting Documents:** None

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**Project # / 102 / Planning & Capacity**



**Grantee Activity Number: 999PLN9101**

**Activity Title: NCDOC - General Planning/TA**

**Activity Type:**

Planning

**Project Number:**

102

**Projected Start Date:**

08/15/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Not Applicable (for Planning/Administration or Unprogrammed Funds only)

**Benefit Report Type:**

Area Benefit (Census)

**Ancillary Activities**

None

**Projected Accomplishments**

# of Plans or Planning Products

**Total**

3

|              |       |
|--------------|-------|
| <b>LMI%:</b> | 39.32 |
|--------------|-------|

**Proposed budgets for organizations carrying out Activity:**

**Responsible Organization**

NCDOC

**Organization Type**

State

**Proposed Budget**

\$ 2,474,500.00

**Location Description:**

Statewide

**Activity Description:**

Funds will be used by North Carolina Department of Commerce to cover the planning capacity building and service delivery costs incurred by NCDOC and its sub-recipient IBTS.





**Environmental Assessment:** EXEMPT

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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**Grantee Activity Number: 999PLN9102**

**Activity Title: NCORR - General Planning/TA**

**Activity Type:**

Planning

**Project Number:**

102

**Projected Start Date:**

08/13/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Not Applicable (for Planning/Administration or Unprogrammed Funds only)

**Benefit Report Type:**

Area Benefit (Census)

**Ancillary Activities**

None

**Projected Accomplishments**

# of Plans or Planning Products

**Total**

1

LMI%:

39.32

**Proposed budgets for organizations carrying out Activity:**

**Responsible Organization**

NCORR

**Organization Type**

State Agency

**Proposed Budget**

\$ 705,500.00

**Location Description:**

Statewide

**Activity Description:**

Funds will be used by North Carolina Office of Recovery and Resiliency to cover the planning capacity building and service delivery costs incurred.



**Environmental Assessment:** EXEMPT

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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**Project # /** 103 / Homeowner Recovery Program



**Grantee Activity Number: 155HRB1101**

**Activity Title: Robeson - Homeowner Rehab**

**Activity Type:**  
Rehabilitation/reconstruction of residential structures

**Project Number:**  
103

**Projected Start Date:**  
08/14/2017

**Project Draw Block by HUD:**  
Not Blocked

**Activity Draw Block by HUD:**  
Not Blocked

**Block Drawdown By Grantee:**  
Not Blocked

**National Objective:**  
Low/Mod: Benefit to low- and moderate-income persons/families

**Benefit Report Type:**  
Direct (Households)

**Activity Status:**  
Under Way

**Project Title:**  
Homeowner Recovery Program

**Projected End Date:**  
08/15/2025

**Project Draw Block Date by HUD:**  
08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**  
08/16/2025 by Steven Edwards

**Total Budget:** \$ 8,135,968.58

**Most Impacted and Distressed Budget:** \$ 8,135,968.58

**Other Funds:** \$ 0.00

**Total Funds:** \$ 8,135,968.58

**Ancillary Activities**

None

| Projected Beneficiaries | Total | Low | Mod | Low/Mod% |
|-------------------------|-------|-----|-----|----------|
| # Owner Households      | 254   | 210 | 44  | 100.00   |
| # of Households         | 254   | 210 | 44  | 100.00   |

| Projected Accomplishments                   | Total |
|---|-------|
| # of Singlefamily Units                     | 254   |
| # of Housing Units                          | 254   |
| # of Targeted Section 3 Labor Hours         |       |
| # of Section 3 Labor Hours                  |       |
| # of Total Labor Hours                      |       |
| # of Elevated Structures                    |       |
| # of Substantially Rehabilitated Units      |       |
| # ELI Households (0-30% AMI)                |       |
| Activity funds eligible for DREF (Ike Only) |       |
| #Units with other green                     |       |
| #Units deconstructed                        |       |
| #Sites re-used                              |       |



|                                     |     |
|-------------------------------------|-----|
| #Units exceeding Energy Star        |     |
| #Units with bus/rail access         |     |
| #Low flow showerheads               |     |
| #Low flow toilets                   |     |
| #Units with solar panels            |     |
| #Dishwashers replaced               |     |
| #Clothes washers replaced           |     |
| #Refrigerators replaced             |     |
| #Light fixtures (outdoors) replaced |     |
| #Light Fixtures (indoors) replaced  |     |
| #Replaced hot water heaters         |     |
| #Replaced thermostats               |     |
| #Efficient AC added/replaced        |     |
| #High efficiency heating plants     |     |
| #Additional Attic/Roof Insulation   |     |
| #Energy Star Replacement Windows    |     |
| # of Properties                     | 254 |

**Proposed budgets for organizations carrying out Activity:**

| Responsible Organization | Organization Type | Proposed Budget |
|--------------------------|-------------------|-----------------|
| Robeson County           | Local Government  | \$ 8,135,968.58 |

**Location Description:**

Robeson County is within a HUD-approved MID county.

**Activity Description:**

Prior to December 31, 2019, Robeson County conducted a county level homeowner recovery program through a procured vendor. At the end of 2019, Robeson County moved its program within the state-centric Homeowner Recovery Program. Target beneficiaries provided and ultimately reported within this activity will be for homeowners receiving rehabilitation assistance through the county run program. Available budget within the activity is for the county level program closeout of invoices and other expenditures.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes**

**Subject to Section 3 Requirements:** No  
**Disaster Type:** Hurricane

**Activity Supporting Documents:** None



## Grantee Activity Number: 155HRB1102

### Activity Title: Robeson - Homeowner Rehab

**Activity Type:**

Rehabilitation/reconstruction of residential structures

**Project Number:**

103

**Projected Start Date:**

08/14/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Urgent Need: A community development need having a particular urgency because existing conditions pose a serious and immediate threat to the health and welfare of the community

**Activity Status:**

Under Way

**Project Title:**

Homeowner Recovery Program

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 1,248,055.32

**Most Impacted and Distressed Budget:** \$ 1,248,055.32

**Other Funds:** \$ 0.00

**Total Funds:** \$ 1,248,055.32

**Benefit Report Type:**

Direct (Households)

**Ancillary Activities**

None

**Projected Beneficiaries**

# Owner Households

**Total**      **Low**      **Mod**      **Low/Mod%**

65

0.00

# of Households

65

0.00

**Projected Accomplishments**

# of Singlefamily Units

**Total**

65

# of Housing Units

65

# of Targeted Section 3 Labor Hours

# of Section 3 Labor Hours

# of Total Labor Hours

# of Elevated Structures

# of Substantially Rehabilitated Units

# ELI Households (0-30% AMI)

Activity funds eligible for DREF (Ike Only)

#Units with other green

#Units deconstructed



#Sites re-used  
 #Units exceeding Energy Star  
 #Units with bus/rail access  
 #Low flow showerheads  
 #Low flow toilets  
 #Units with solar panels  
 #Dishwashers replaced  
 #Clothes washers replaced  
 #Refrigerators replaced  
 #Light fixtures (outdoors) replaced  
 #Light Fixtures (indoors) replaced  
 #Replaced hot water heaters  
 #Replaced thermostats  
 #Efficient AC added/replaced  
 #High efficiency heating plants  
 #Additional Attic/Roof Insulation  
 #Energy Star Replacement Windows  
 # of Properties 65

**Proposed budgets for organizations carrying out Activity:**

| <b>Responsible Organization</b> | <b>Organization Type</b> | <b>Proposed Budget</b> |
|---------------------------------|--------------------------|------------------------|
| Robeson County                  | Local Government         | \$ 1,248,055.32        |

**Location Description:**

Robeson County is within a HUD-approved MID county.

**Activity Description:**

Prior to December 31, 2019, Robeson County conducted a county level homeowner recovery program through a procured vendor. At the end of 2019, Robeson County moved its program within the state-centric Homeowner Recovery Program. Target beneficiaries provided and ultimately reported within this activity will be for homeowners receiving rehabilitation assistance through the county run program. Available budget within the activity is for the county level program closeout of invoices and other expenditures.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes**

**Subject to Section 3 Requirements:** No

**Activity Supporting Documents:** None



# Grantee Activity Number: 999HRB1101

## Activity Title: NCORR - Homeowner Rehab

### Activity Type:

Rehabilitation/reconstruction of residential structures

### Project Number:

103

### Projected Start Date:

08/14/2017

### Project Draw Block by HUD:

Not Blocked

### Activity Draw Block by HUD:

Not Blocked

### Block Drawdown By Grantee:

Not Blocked

### National Objective:

Low/Mod: Benefit to low- and moderate-income persons/families

### Activity Status:

Under Way

### Project Title:

Homeowner Recovery Program

### Projected End Date:

08/15/2025

### Project Draw Block Date by HUD:

08/16/2025 by Ilene Klement

### Activity Draw Block Date by HUD:

08/16/2025 by Steven Edwards

**Total Budget:** \$ 155,582,821.62

**Most Impacted and Distressed Budget:** \$ 124,466,257.30

**Other Funds:** \$ 0.00

**Total Funds:** \$ 155,582,821.62

### Benefit Report Type:

Direct (Households)

### Ancillary Activities

None

### Projected Beneficiaries

|                    | Total | Low | Mod | Low/Mod% |
|--------------------|-------|-----|-----|----------|
| # Owner Households | 1124  | 852 | 272 | 100.00   |
| # of Households    | 1124  | 852 | 272 | 100.00   |

### Projected Accomplishments

|   | Total |
|---|-------|
| # of Singlefamily Units                     | 1124  |
| # of Housing Units                          | 1124  |
| # of Targeted Section 3 Labor Hours         | 760   |
| # of Section 3 Labor Hours                  | 3800  |
| # of Total Labor Hours                      | 15200 |
| # of Elevated Structures                    | 131   |
| # of Substantially Rehabilitated Units      |       |
| # ELI Households (0-30% AMI)                |       |
| Activity funds eligible for DREF (Ike Only) |       |
| #Units with other green                     |       |
| #Units deconstructed                        |       |
| #Sites re-used                              |       |





#Units exceeding Energy Star  
 #Units with bus/rail access  
 #Low flow showerheads  
 #Low flow toilets  
 #Units with solar panels  
 #Dishwashers replaced  
 #Clothes washers replaced  
 #Refrigerators replaced  
 #Light fixtures (outdoors) replaced  
 #Light Fixtures (indoors) replaced  
 #Replaced hot water heaters  
 #Replaced thermostats  
 #Efficient AC added/replaced  
 #High efficiency heating plants  
 #Additional Attic/Roof Insulation  
 #Energy Star Replacement Windows  
 # of Properties 1124

**Proposed budgets for organizations carrying out Activity:**

| Responsible Organization | Organization Type | Proposed Budget   |
|--------------------------|-------------------|-------------------|
| NCORR                    | State Agency      | \$ 155,582,821.62 |

**Location Description:**

Statewide

**Activity Description:**

For costs incurred by North Carolina Office of Recovery and Resiliency in implementing the Homeowner Recovery Program, including single-family rehabilitation and reconstruction, manufactured home repair and replacement, and homeowner reimbursement. The activity addresses program costs towards the Low/Moderate Income national objective. MID metrics targeted for 499 and Non-MID metrics targeted for 335 low-to-moderate income SF households.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes**

**Subject to Section 3 Requirements:** Yes  
**Disaster Type:** Hurricane

**Activity Supporting Documents:** None



## Grantee Activity Number: 999HRB1102

### Activity Title: NCORR - Homeowner Rehab

**Activity Type:**

Rehabilitation/reconstruction of residential structures

**Project Number:**

103

**Projected Start Date:**

08/13/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Urgent Need: A community development need having a particular urgency because existing conditions pose a serious and immediate threat to the health and welfare of the community

**Activity Status:**

Under Way

**Project Title:**

Homeowner Recovery Program

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 32,539,686.48

**Most Impacted and Distressed Budget:** \$ 26,031,749.18

**Other Funds:** \$ 0.00

**Total Funds:** \$ 32,539,686.48

**Benefit Report Type:**

Direct (Households)

**Ancillary Activities**

None

**Projected Beneficiaries**

# Renter Households

|                     | Total | Low | Mod | Low/Mod% |
|---------------------|-------|-----|-----|----------|
| # Renter Households |       |     |     | 0.0      |
| # Owner Households  | 224   |     |     | 0.00     |
| # of Households     | 224   |     |     | 0.00     |

# Owner Households

# of Households

**Projected Accomplishments**

# of Singlefamily Units

# of Multifamily Units

# of Housing Units

# of Targeted Section 3 Labor Hours

# of Section 3 Labor Hours

# of Total Labor Hours

# of Elevated Structures

# of Substantially Rehabilitated Units

# ELI Households (0-30% AMI)

Activity funds eligible for DREF (Ike Only)

**Total**

224

224

38

190

760

25



#Units with other green  
 #Units deconstructed  
 #Sites re-used  
 #Units exceeding Energy Star  
 #Units with bus/rail access  
 #Low flow showerheads  
 #Low flow toilets  
 #Units with solar panels  
 #Dishwashers replaced  
 #Clothes washers replaced  
 #Refrigerators replaced  
 #Light fixtures (outdoors) replaced  
 #Light Fixtures (indoors) replaced  
 #Replaced hot water heaters  
 #Replaced thermostats  
 #Efficient AC added/replaced  
 #High efficiency heating plants  
 #Additional Attic/Roof Insulation  
 #Energy Star Replacement Windows  
 # of Properties 224

**Proposed budgets for organizations carrying out Activity:**

| Responsible Organization | Organization Type | Proposed Budget  |
|--------------------------|-------------------|------------------|
| NCORR                    | State Agency      | \$ 32,539,686.48 |

**Location Description:**

Statewide

**Activity Description:**

For costs incurred by North Carolina Office of Recovery and Resiliency in implementing the Homeowner Recovery Program, including single-family rehabilitation and reconstruction, manufactured home repair and replacement, and homeowner reimbursement. The activity addresses program costs towards the Urgent Need national objective. MID metrics target 138 and Non-MID metrics target 78 urgent need households.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes**

**Subject to Section 3 Requirements:** Yes  
**Disaster Type:** Hurricane

**Activity Supporting Documents:** None



**Environmental Reviews:** None

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**Project # /** 105 / Small Business Recovery



**Grantee Activity Number: 999SBA7101**

**Activity Title: Sm Bus Loan & Grant - Carolina Sm Bus**

**Activity Type:**  
Econ. development or recovery activity that creates/retains jobs

**Project Number:**  
105

**Projected Start Date:**  
08/15/2017

**Project Draw Block by HUD:**  
Not Blocked

**Activity Draw Block by HUD:**  
Not Blocked

**Block Drawdown By Grantee:**  
Not Blocked

**National Objective:**  
Low/Mod: Benefit to low- and moderate-income persons/families

**Benefit Report Type:**  
Direct (Person)

**Activity Status:**  
Completed

**Project Title:**  
Small Business Recovery

**Projected End Date:**  
08/15/2025

**Project Draw Block Date by HUD:**  
08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**  
08/16/2025 by Steven Edwards

**Total Budget:** \$ 399,985.00

**Most Impacted and Distressed Budget:** \$ 319,988.00

**Other Funds:** \$ 0.00

**Total Funds:** \$ 399,985.00

**Ancillary Activities**

None

| Projected Beneficiaries      | Total | Low | Mod | Low/Mod% |
|------------------------------|-------|-----|-----|----------|
| # of Persons                 | 76    |     | 76  | 100.00   |
| # of Permanent Jobs Retained | 56    |     | 56  | 100.00   |
| # of Permanent Jobs Created  | 20    |     | 20  | 100.00   |

| Projected Accomplishments        | Total |
|----------------------------------|-------|
| # of Businesses                  | 3     |
| # of buildings (non-residential) |       |

**Proposed budgets for organizations carrying out Activity:**

| Responsible Organization                 | Organization Type | Proposed Budget |
|--|-------------------|-----------------|
| Carolina Small Business Development Fund | Non-Profit        | \$ 0.00         |
| NCORR                                    | State Agency      | \$ 437,500.00   |



**Location Description:**

Statewide

**Activity Description:**

As of 04/01/20 MOA with commerce ended. Program is being administered through NC Office of Recovery and Resiliency. Through subrecipient agreements with Community Development Finance Institutions, funds are provided to small businesses based upon a forgivable loan structure to assist in the creation and retention of jobs. This activity addresses spending for low to moderate income beneficiaries after significant damages suffered as a result of Hurricane Matthew.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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## Grantee Activity Number: 999SBA7102

### Activity Title: Sm Bus Loan & Grant - Carolina Sm Bus

**Activity Type:**

Econ. development or recovery activity that creates/retains jobs

**Project Number:**

105

**Projected Start Date:**

08/15/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Urgent Need: A community development need having a particular urgency because existing conditions pose a serious and immediate threat to the health and welfare of the community

**Activity Status:**

Completed

**Project Title:**

Small Business Recovery

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 1,143,661.90

**Most Impacted and Distressed Budget:** \$ 914,929.52

**Other Funds:** \$ 0.00

**Total Funds:** \$ 1,143,661.90

**Benefit Report Type:**

Direct (Person)

**Ancillary Activities**

None

**Projected Beneficiaries**

|                              | Total | Low | Mod | Low/Mod% |
|------------------------------|-------|-----|-----|----------|
| # of Persons                 | 202   |     |     | 0.00     |
| # of Permanent Jobs Retained | 103   |     |     | 0.00     |
| # of Permanent Jobs Created  | 99    |     |     | 0.00     |

**Projected Accomplishments**

|                                  | Total |
|----------------------------------|-------|
| # of Businesses                  | 12    |
| # of buildings (non-residential) |       |

**Proposed budgets for organizations carrying out Activity:****Responsible Organization**

Carolina Small Business Development Fund

NCORR

**Organization Type**

Non-Profit

State Agency

**Proposed Budget**

\$ 0.00

\$ 1,143,661.90



**Location Description:**

Statewide

**Activity Description:**

As of 04/01/20 MOA with commerce ended. Program is being administered through NC Office of Recovery and Resiliency. Through subrecipient agreements with Community Development Finance Institutions, funds are provided to small businesses based upon a forgivable loan structure to assist in the creation and retention of jobs. This activity addresses spending for urgent need beneficiaries after significant damages suffered as a result of Hurricane Matthew.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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## Grantee Activity Number: 999SBA7104

### Activity Title: Sm Bus Loan & Grant - NC Comm Dev

**Activity Type:**

Econ. development or recovery activity that creates/retains jobs

**Project Number:**

105

**Projected Start Date:**

08/15/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Urgent Need: A community development need having a particular urgency because existing conditions pose a serious and immediate threat to the health and welfare of the community

**Activity Status:**

Completed

**Project Title:**

Small Business Recovery

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 1,725,000.00

**Most Impacted and Distressed Budget:** \$ 1,380,000.00

**Other Funds:** \$ 0.00

**Total Funds:** \$ 1,725,000.00

**Benefit Report Type:**

Direct (Person)

**Ancillary Activities**

None

**Projected Beneficiaries**

|                              | Total | Low | Mod | Low/Mod% |
|------------------------------|-------|-----|-----|----------|
| # of Persons                 | 181   |     |     | 0.00     |
| # of Permanent Jobs Retained | 168   |     |     | 0.00     |
| # of Permanent Jobs Created  | 13    |     |     | 0.00     |

**Projected Accomplishments**

|                                  | Total |
|----------------------------------|-------|
| # of Businesses                  | 15    |
| # of buildings (non-residential) |       |

**Proposed budgets for organizations carrying out Activity:****Responsible Organization**

NC Community Development Initiative Capital Inc.

NCORR

**Organization Type**

Non-Profit

State Agency

**Proposed Budget**

\$ 0.00

\$ 1,725,000.00



**Location Description:**

Statewide

**Activity Description:**

As of 04/01/20 MOA with commerce ended. Program is being administered through NC Office of Recovery and Resiliency. Through subrecipient agreements with Community Development Finance Institutions, funds are provided to small businesses based upon a forgivable loan structure to assist in the creation and retention of jobs. This activity addresses spending for urgent need beneficiaries after significant damages suffered as a result of Hurricane Matthew.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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## Grantee Activity Number: 999SBA7105

### Activity Title: Sm Bus Loan & Grant - Self Help CU

**Activity Type:**

Econ. development or recovery activity that creates/retains jobs

**Project Number:**

105

**Projected Start Date:**

08/14/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Low/Mod: Benefit to low- and moderate-income persons/families

**Activity Status:**

Completed

**Project Title:**

Small Business Recovery

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 85,000.00

**Most Impacted and Distressed Budget:** \$ 68,000.00

**Other Funds:** \$ 0.00

**Total Funds:** \$ 85,000.00

**Benefit Report Type:**

Direct (Person)

**Ancillary Activities**

None

**Projected Beneficiaries**

|                              | Total | Low | Mod | Low/Mod% |
|------------------------------|-------|-----|-----|----------|
| # of Persons                 | 4     | 4   |     | 100.00   |
| # of Permanent Jobs Retained | 3     | 3   |     | 100.00   |
| # of Permanent Jobs Created  | 1     | 1   |     | 100.00   |

**Projected Accomplishments**

|                                  | Total |
|----------------------------------|-------|
| # of Businesses                  | 2     |
| # of buildings (non-residential) |       |

**Proposed budgets for organizations carrying out Activity:****Responsible Organization**

Center for Community Self-Help

NCORR

**Organization Type**

Non-Profit

State Agency

**Proposed Budget**

\$ 0.00

\$ 85,000.00



**Location Description:**

Statewide

**Activity Description:**

As of 04/01/20 MOA with commerce ended. Program is being administered through NC Office of Recovery and Resiliency. Through subrecipient agreements with Community Development Finance Institutions, funds are provided to small businesses based upon a forgivable loan structure to assist in the creation and retention of jobs. This activity addresses spending for low to moderate income beneficiaries after significant damages suffered as a result of Hurricane Matthew.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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## Grantee Activity Number: 999SBA7106

### Activity Title: Sm Bus Loan & Grant - Self Help CU

**Activity Type:**

Econ. development or recovery activity that creates/retains jobs

**Project Number:**

105

**Projected Start Date:**

08/14/2017

**Project Draw Block by HUD:**

Not Blocked

**Activity Draw Block by HUD:**

Not Blocked

**Block Drawdown By Grantee:**

Not Blocked

**National Objective:**

Urgent Need: A community development need having a particular urgency because existing conditions pose a serious and immediate threat to the health and welfare of the community

**Activity Status:**

Completed

**Project Title:**

Small Business Recovery

**Projected End Date:**

08/15/2025

**Project Draw Block Date by HUD:**

08/16/2025 by Ilene Klement

**Activity Draw Block Date by HUD:**

08/16/2025 by Steven Edwards

**Total Budget:** \$ 150,000.00

**Most Impacted and Distressed Budget:** \$ 120,000.00

**Other Funds:** \$ 0.00

**Total Funds:** \$ 150,000.00

**Benefit Report Type:**

Direct (Person)

**Ancillary Activities**

None

**Projected Beneficiaries**

# of Persons

**Total**      **Low**      **Mod**      **Low/Mod%**

1

0.00

# of Permanent Jobs Retained

0.0

# of Permanent Jobs Created

1

0.00

**Projected Accomplishments**

# of Businesses

**Total**

1

# of buildings (non-residential)

**Proposed budgets for organizations carrying out Activity:****Responsible Organization**

Center for Community Self-Help

NCORR

**Organization Type**

Non-Profit

State Agency

**Proposed Budget**

\$ 0.00

\$ 150,000.00



**Location Description:**

Statewide

**Activity Description:**

As of 04/01/20 MOA with commerce ended. Program is being administered through NC Office of Recovery and Resiliency. Through subrecipient agreements with Community Development Finance Institutions, funds are provided to small businesses based upon a forgivable loan structure to assist in the creation and retention of jobs. This activity addresses spending for urgent need beneficiaries after significant damages suffered as a result of Hurricane Matthew.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes:** None

**Activity Supporting Documents:** None

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**Project # /** 107 / Multi-Family



**Grantee Activity Number: 051MFM1801**

**Activity Title: Cumberland Co. - McArthur Park II**

**Activity Type:**  
Affordable Rental Housing

**Project Number:**  
107

**Projected Start Date:**  
07/24/2019

**Project Draw Block by HUD:**  
Not Blocked

**Activity Draw Block by HUD:**  
Not Blocked

**Block Drawdown By Grantee:**  
Not Blocked

**National Objective:**  
Low/Mod: Benefit to low- and moderate-income persons/families

**Benefit Report Type:**  
Direct (Households)

**Activity Status:**  
Under Way

**Project Title:**  
Multi-Family

**Projected End Date:**  
08/15/2025

**Project Draw Block Date by HUD:**

**Activity Draw Block Date by HUD:**  
08/16/2025 by Steven Edwards

**Total Budget:** \$ 9,821,518.20

**Most Impacted and Distressed Budget:** \$ 9,821,518.20

**Other Funds:** \$ 0.00

**Total Funds:** \$ 9,821,518.20

**Ancillary Activities**

None

| Projected Beneficiaries | Total | Low | Mod | Low/Mod% |
|-------------------------|-------|-----|-----|----------|
| # Renter Households     | 80    | 22  | 58  | 100.00   |
| # of Households         | 80    | 22  | 58  | 100.00   |

| Projected Accomplishments                   | Total |
|---|-------|
| # of Multifamily Units                      | 80    |
| # of Housing Units                          | 80    |
| # of Targeted Section 3 Labor Hours         |       |
| # of Section 3 Labor Hours                  |       |
| # of Total Labor Hours                      |       |
| Activity funds eligible for DREF (Ike Only) |       |
| # of Properties                             | 1     |

**Proposed budgets for organizations carrying out Activity:**

| Responsible Organization | Organization Type | Proposed Budget |
|--------------------------|-------------------|-----------------|
|--------------------------|-------------------|-----------------|

**Location Description:**

4500 Beagle Drive, Fayetteville, Cumberland County, NC 28311 is within a HUD-approved MID county. Census tract 25.03

**Activity Description:**

The proposed development involves the new construction of 80 units located in the northern part of Fayetteville, which is the fastest growing area in the city. The community will offer 12 one bedroom one bath units, 40 two bedroom one bath units and 28 three bedroom two bath units in six 2 story buildings. Phase II will share the existing leasing/community with Phase I. The partial completion of the 295 By-Pass from I-95 has provided significant growth in the area with single family developments and market rate apartments. The development will be located across the street from a very nice market rate development. Within one mile of the site there are two grocery stores, pharmacies, multiple shopping choices, many restaurants, banking, school, public library, recreation center with pool and medical providers. Methodist University is located in the general area and has enjoyed growth with the addition of new fields of study. As a result of these factors, there have been many additional shopping service and medical amenities added to the area.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

**Activity Attributes**

|   |           |
|---|-----------|
| <b>Subject to Section 3 Requirements:</b> | No        |
| <b>Disaster Type:</b>                     | Hurricane |

**Activity Supporting Documents:** None

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**Grantee Activity Number: 155MFM2401**

**Activity Title: Lumberton - Wind Crest SR HSG**

**Activity Type:**  
Affordable Rental Housing

**Project Number:**  
107

**Projected Start Date:**  
02/24/2021

**Project Draw Block by HUD:**  
Not Blocked

**Activity Draw Block by HUD:**  
Not Blocked

**Block Drawdown By Grantee:**  
Not Blocked

**National Objective:**  
Low/Mod: Benefit to low- and moderate-income persons/families

**Benefit Report Type:**  
Direct (Households)

**Activity Status:**  
Under Way

**Project Title:**  
Multi-Family

**Projected End Date:**  
08/15/2025

**Project Draw Block Date by HUD:**

**Activity Draw Block Date by HUD:**  
08/16/2025 by Steven Edwards

**Total Budget:** \$ 9,694,499.80

**Most Impacted and Distressed Budget:** \$ 9,694,499.80

**Other Funds:** \$ 0.00

**Total Funds:** \$ 9,694,499.80

**Ancillary Activities**

None

**Projected Beneficiaries**

|                     | <b>Total</b> | <b>Low</b> | <b>Mod</b> | <b>Low/Mod%</b> |
|---------------------|--------------|------------|------------|-----------------|
| # Renter Households | 66           | 66         |            | 100.00          |
| # of Households     | 66           | 66         |            | 100.00          |

**Projected Accomplishments**

|   | <b>Total</b> |
|---|--------------|
| # of Singlefamily Units                     |              |
| # of Multifamily Units                      | 66           |
| # of Housing Units                          | 66           |
| # of Targeted Section 3 Labor Hours         | 1255         |
| # of Section 3 Labor Hours                  | 6275         |
| # of Total Labor Hours                      | 25100        |
| Activity funds eligible for DREF (Ike Only) |              |
| # of Properties                             | 1            |



## Proposed budgets for organizations carrying out Activity:

| Responsible Organization              | Organization Type | Proposed Budget |
|---------------------------------------|-------------------|-----------------|
| North Carolina Housing Finance Agency | State Agency      | \$ 9,694,499.80 |

### Location Description:

503 McPhail Rd., Lumberton, NC 28358; Robeson County is within a HUD-approved MID county. (34.616296, -78.987676)  
Parcel 030135665700; Census Tract: 9612.00

### Activity Description:

New construction of a six-building (6-bldg.), sixty-six unit (66-unit) elderly community located off of Linwood Avenue in Lumberton, North Carolina in Robeson County on approximately 4.53 acres of undeveloped land referred to as Wind Crest Senior Living. The Wind Crest Senior Living elderly apartments will comprise of 32 one- and 34 two-bedroom units, consisting of one 2-story building, four quad-plexes, and one six-plex to be occupied by households with low incomes at or below sixty percent (60%) of Area Median Income/AMI within one mile of a grocery store, shopping, a pharmacy and many other amenities in an effort to recover from the devastation of Hurricane Matthew in the city of Lumberton, North Carolina.

**Environmental Assessment:** COMPLETED

**Environmental Reviews:** None

### Activity Attributes

|   |           |
|---|-----------|
| <b>Subject to Section 3 Requirements:</b> | Yes       |
| <b>Disaster Type:</b>                     | Hurricane |

**Activity Supporting Documents:** None

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## Action Plan History

| Version               | Date       |
|-----------------------|------------|
| B-16-DL-37-0001 AP#29 | 07/12/2024 |
| B-16-DL-37-0001 AP#28 | 05/15/2024 |
| B-16-DL-37-0001 AP#27 | 10/26/2023 |
| B-16-DL-37-0001 AP#26 | 07/12/2023 |
| B-16-DL-37-0001 AP#25 | 05/01/2023 |
| B-16-DL-37-0001 AP#24 | 01/23/2023 |
| B-16-DL-37-0001 AP#23 | 10/27/2022 |
| B-16-DL-37-0001 AP#22 | 07/22/2022 |
| B-16-DL-37-0001 AP#21 | 07/12/2022 |
| B-16-DL-37-0001 AP#20 | 04/25/2022 |
| B-16-DL-37-0001 AP#19 | 04/14/2022 |
| B-16-DL-37-0001 AP#18 | 01/25/2022 |



|                       |            |
|-----------------------|------------|
| B-16-DL-37-0001 AP#17 | 10/28/2021 |
| B-16-DL-37-0001 AP#16 | 10/25/2021 |
| B-16-DL-37-0001 AP#15 | 07/27/2021 |
| B-16-DL-37-0001 AP#14 | 04/28/2021 |
| B-16-DL-37-0001 AP#13 | 01/21/2021 |
| B-16-DL-37-0001 AP#12 | 12/08/2020 |
| B-16-DL-37-0001 AP#11 | 10/15/2020 |
| B-16-DL-37-0001 AP#10 | 07/29/2020 |
| B-16-DL-37-0001 AP#9  | 04/30/2020 |
| B-16-DL-37-0001 AP#8  | 04/29/2020 |
| B-16-DL-37-0001 AP#7  | 01/14/2020 |
| B-16-DL-37-0001 AP#6  | 05/28/2019 |
| B-16-DL-37-0001 AP#5  | 04/29/2019 |
| B-16-DL-37-0001 AP#4  | 10/29/2018 |
| B-16-DL-37-0001 AP#3  | 05/30/2018 |
| B-16-DL-37-0001 AP#2  | 03/28/2018 |
| B-16-DL-37-0001 AP#1  | 03/21/2018 |

